

2/28/2025

Green Thumb Ind. (GTBIF)

Company Update: Overweight

Sales	CY23a	CY24a	CY25e	Prev	CY26e	Prev	CY27e	Prev
1Q	249	276	288	286	321	363	396	440
2Q	252	280	293	290	334	387	425	462
3Q	275	287	291	314	371	404	459	494
4Q	278	294	295	329	392	426	483	520
FY	1,055	1,137	1,167	1,219	1,418	1,580	1,763	1,916
EBITDA	CY23a	CY24a	CY25e	Prev	CY26e	Prev	CY27e	Prev
1Q	76	91	89	94	104	120	120	135
2Q	76	94	91	95	109	128	127	143
3Q	83	89	91	101	120	135	459	526
4Q	91	98	92	105	127	143	128	149
FY	326	371	362	395	459	526	833	953
Share price	e (US\$)	9.54	Perf.	GTBIF	MSOS	S&P500	Stance:	Overweight
Share cou	nt (mn)	243.6	30d	1%	-6%	-3%	r	no price target
Market Ca	p (US\$Mn)	2,324	90d	-24%	-31%	-2%		FY=Dec
Ticker		GTBIF	1yr	-45%	-63%	15%		



\$Mn	FY24	FY25	FY26
Projected EV	2,439	2,325	2,188
EV/Sales	2.1x	2.0x	1.5x
EV/EBITDA	6.6x	6.4x	4.8x
	FY24	FY25	FY26
Net debt/Sales	-0.1x	0.0x	0.1x
Net debt/EBITD/	-0.2x	0.1x	0.4x
Free Cash Flow	115	118	144
Net debt	-83	31	168
Consensus		FY25	FY26
Sales		1,189	1,301
EBITDA		359	415
Guidance CY25:		\$80Mn capex	
		Nothing else	

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We are publishing this report for FactSet compilation purposes. See appendix for our estimates.

Comparing the 4Q Results of Green Thumb, Trulieve, and Verano

We are evaluating financial results quarters "backwards"; in other words, instead of starting with sales and EBITDA, with begin with taxes, cash flow, and debt.

- Tax payments: It paid income taxes (abiding by 280E) worth \$131Mn in CY24 (\$50Mn in 4Q24), or 21.7% of reported gross profits; tax debt reported on the B/S at YE24 was \$2.3Mn (0.2% of sales). For context, Verano paid \$82Mn (\$1.5Mn in 4Q24), or 18.4%; tax debt (ST and LT) was \$329Mn (>37% of sales). Trulieve reported "negative" payments (net refunds) of \$48Mn for CY24 (-\$1.7Mn in 4Q24); tax debt was \$445Mn (38% of sales).
- **OCF:** Green Thumb reported operating cash flow \$195Mn for the year (\$43Mn for 4Q24), or 17% of sales; if we adjust for the \$9Mn decline in ST tax liabilities, then OCF was \$204Mn (18% of sales). Comps?
 - Verano reported CY24 OCF of \$112Mn (\$44Mn in 4Q24), but this reflects an increase of \$268Mn in uncertain tax position liabilities, and a working capital decrease in income tax payable of \$190Mn. So, OCF factoring changes in tax debt was +\$34Mn (<4% of sales).
 - Trulieve reported \$272Mn in OCF, but this reflects an increase of \$265Mn in uncertain tax position liabilities, and a working capital decrease in income tax payable of \$8.5Mn. So, OCF factoring changes in tax debt was +\$16Mn (>1% of sales). Note: Trulieve's CY24 cash flow was hurt by the \$117Mn invested in A3.
- Capex differences? While Green Thumb led the industry with capex in CY22-23, in CY24 the company decreased capex, while Verano and Trulieve increased it (we believe that some of this relates to investments hoping for A3 passage). Verano increased capex in CY24 \$99Mn from \$36Mn in CY23 (11% of sales vs. 4% in CY23). Trulieve also increased capex in CY24 to \$121Mn from \$40M the year before (10% vs. 4%). On the other hand, Green Thumb reduced capex in CY24 to \$80Mn (7%) from \$220Mn (21%)
- **Debt leverage?** Net financial debt for Green Thumb at YE24 was \$83Mn (7% of sales); if we add tax debt (\$2Mn), and leases net of right of use assets (\$29Mn), then "whole" net debt was \$115Mn (10% of sales). At Verano the "whole" net debt ratio was 76% (net debt \$326Mn; tax debt \$329Mn; net leases \$9Mn) and 67% at Trulieve (net debt \$318Mn; tax debt \$445Mn; net leases \$23Mn; contingent consideration \$6Mn).
- Debt maturities? Both Trulieve and Verano have large maturities due by CY26. Trulieve has \$3Mn in CY25 and \$373Mn in CY26; Verano \$24Mn and \$297Mn, respectively. Green Thumb has \$12Mn in CY25 and \$18Mn in CY26. We assume Verano and Trulieve will not need to rely on dilutive actions as Cannabist (2/27 press release) did this week (\$270Mn in a mix of convertible and first lien notes due 2025-207 were excanged for notes due



12/31/28, at slightly higher rates; note holders will also receive, 118.2mn shares, or 25% of the proforma count; existing shareholders will receive "anti-dilutive" warrants to buy 118.2 shares, or 20% proforma, for an exercisable price of C\$0.14 vs ~C\$0.08 now).

- Adj EBITDA comparisons are tricky (numbers are not comparable). As reported, Green Thumb reported adj EBITDA margins of 33.2% for 4Q24 (32.7% for the year); Trulieve 37% (35.4% for CY24); and Verano 28.8% (30.1%). In the case of Trulieve it added back the A3 campaign expenses (\$55Mn in 4Q24; >\$117Mn CY24). Reported gross margins at Green Thumb were 53.7% in 4Q24 (+230bp qoq; +240bp yoy); 62.1% at Trulieve in 4Q24 (+110bp seq; +850bp yoy); 49.3% at Verano in 4Q24 (-100bp qoq; -30bp yoy).
- Sales: Green Thumb reported 4Q24 sales of \$294.3Mn (vs. \$289.1Mn FactSet consensus), up 6% yoy. Verano reported sales of \$218.2Mn (vs. \$219.6Mn FactSet consensus), down 1% yoy. Trulieve reported sales of \$301.1Mn (vs. \$292.5Mn FactSet consensus), up 5% yoy.
 - Retail sales trends: Green Thumb retail sales were up 1% yoy in 4Q24 to \$210Mn (same stores sales fell 2.6% [base of 84], despite management noting about "20% deflation"); it opened 10 stores in CY24 (ending at 101). Verano retail sales fell 6% to \$175Mn (in particular, it noted weakness in NJ and IL; but Verano stopped disclosing sales by state sales); during the year it opened 9 stores and acquired 8 (6 in VA and 2 in AZ; deal closed on 8/22/24), ending with 153 stores (79 in FL, where it opened 5). Trulieve retail sales increased 4% yoy in 4Q24 to \$285Mn; it ended with 225 stores vs. 192 at YE23 (160 in FL YE24; 131 YE23).
 - Store averages: If we take the YE store count numbers as the 4Q averages (we realize this is not exact), this would mean average quarterly revenue per store at Green Thumb fell 9% yoy to \$2.08Mn in 4Q24; at Trulieve the average was \$1.27Mn in 4Q24, down 11% yoy; at Verano, the average was \$1.14Mn, down 16% yoy.
 - CPG: Net wholesale revenues were up 22% yoy at Green Thumb (\$84Mn or 29% of sales) in 4Q24, with management highlighting NJ, NY, and OH. At Verano, net CPG was down 16% in 4Q24 (\$44Mn, or 20% of sales). CPG is smaller at Trulieve, but this was up 19% yoy to \$16Mn in 4Q24 (5% of sales)
 - Retail: own brands vs. 3rd party brands mix. We calculate that of Green Thumb's total retail sales, 88% came from own brands (81% for the year) compared with 47% for Verano (44%). We do not have data to calculate this ratio for Trulieve (it does not disclose intersegment eliminations).

The appendix shows our forward estimates. Green Thumb guided for \$80Mn in capex for CY25 and projected 1Q25 sales to be down mid-single digits (on seasonality and rev/store erosion in some markets).



Valuation

In the context of negative sentiment and historical lows, valuation comp analysis has limited use. Still, taking a long-term view (rising TAM; legalization; uplisting), Green Thumb should trade well above 5x EBITDA.

- We calculate a spot EV of \$1.87Bn, taking the current share price and the total share count at 243.6mn (235.9mn common shares; 7.7mn RSUs), plus net debt of \$83Mn, net leases of \$29Mn, and tax debt of \$2Mn.
- On current annualized sales (latest qtr x 4), Green Thumb trades at 1.6x sales (MSO average 1.4x) and 4.8x EBITDA (6.4x). Based on FactSet consensus CY25, it trades at 1.6x (1.1x) and 5.2x, respectively (5.3x).
- We rate Verano Overweight, and we do not cover Trulieve. As explained in this report, we believe Green Thumb is in better standing that these two other stocks, and to some extent that may be reflected in the premium (Verano trades at 1.1x spot EV to current sales, and Trulieve at 1.4x).



Table 1: Companies mentioned in this report.

Company name	Ticker	Ticker	Rating
US MSOs			
4Front Ventures		FFNTF	not rated
Ascend Wellness		AAWH	will cover
AYR Wellness		AYRWF	not rated
Cannabist		CCHWF	not rated
Cansortium		CNTMF	not rated
Cresco Labs		CRLBF	Overweight
Curaleaf Holdings		CURLF	will cover
GlassHouse Brands		GLASF	not rated
Gold Flora		GRAM	Overweight
Green Thumb Industries		GTBIF	Overweight
Grown Rogue		GRUSF	not rated
Jushi Holdings		JUSHF	Overweight
MariMed		MRMD	Overweight
Planet 13 Holdings		PLNHF	Overweight
Schwazze		SHWZ	not rated
TerrAscend		TSNDF	will cover
TILT Holdings		TLLTF	Neutral
Trulieve Cannabis		TCNNF	will cover
Verano Holdings		VRNOF	Overweight
Vext Science, Inc.		VEXTF	Overweight
Vireo Growth		VREOF	will cover
Finance (MJ) Companies			
AFC Gamma		AFCG	Overweight
Chicago Atlantic BDC		LIEN	will cover
Chicago Atlantic REAF		REFI	Overweight
Innovative Industrial Prop	perties	IIPR	will cover
New Lake Capital Partners	s	NLCP	Overweight
SHF Holdings		SHFS	not rated

Company name	Ticker	Rating
Canada LPs		
Aurora Cannabis	ACB	Neutral
Auxly Cannabis Group	CBWTF	not rated
Avant Brands	AVTBF	not rated
Avicanna	AVCN	not rated
Ayurcann Holdings	AYURF	not rated
Cannara Biotech	LOVFF	not rated
Canopy Growth Corporation	CGC	will cover
Cronos Group	CRON	not rated
Decibel Cannabis Co	DBCCF	Overweight
Organigram Holdings	OGI	not rated
Rubicon Organics	ROMJF	will cover
SNDL	SNDL	not rated
Tilray Brands	TLRY	Neutral
Village Farms Intl	VFF	Overweight
Other		
Agrify	AGFY	not rated
Cannapresso	TBD	not rated
Cantourage AG	HIGH:FF	not rated
Flora Growth	FLGC	not rated
Grow Generation	GRWG	not rated
Intercure	INCR	not rated
Ispire Technology	ISPR	will cover
Leafly	LFLY	not rated
LFTD Partners Inc.	LIFD	Overweight
Smoore International	SMORF	will cover
Springbig	SBIG	not rated
Urban-gro	UGRO	not rated
WM Technology	MAPS	Neutral

Source: Z&A



Appendix I: Company Financials



Exhibit 1: Financial highlights

US\$ Mn	Dec CY22	Dec CY23	Mar 1Q24	Jun 2 Q24	Sep 3Q24	Dec 4024	Dec CY24	<i>Mar</i> 1025e	Jun 2Q25e	Sep 3Q25e	Dec 4Q25e	Dec CY25e	Dec CY26e	Dec CY27e
P&L metrics	C122	C123	1424	2424	3424	4024	C124	14236	zuzse	30236	40,236	C123e	C120e	C12/6
Sales	1,017.4	1,054.6	275.8	280.1	286.9	294.3	1,137.1	287.7	292.9	291.4	295.3	1,167.3	1,418.0	1,762.7
gog ch %	na	na	-1%	2%	2%	3%	na	-2%	2%	-1%	1%	na	na	na
yoy ch %	14%	4%	11%	11%	4%	6%	8%	4%	5%	2%	0%	3%	21%	24%
Gross profit	504.0	526.5	144.9	150.5	147.6	158.1	601.1	143.9	146.5	145.7	147.6	583.6	709.0	881.4
Total SGA	-382.9	-341.9	-74.3	-96.5	-105.0	-101.0	-376.7	-87.4	-88.6	-88.4	-89.3	-353.8	-386.6	-454.7
Operating income	121.1	184.6	70.7	54.0	42.6	57.1	224.4	56.5	57.8	57.3	58.3	229.9	322.4	426.7
Net interest expense	-17.1	-12.4	-5.4	-3.7	-2.6	-3.5	-15.2	-2.4	-2.3	-2.3	-2.2	-9.2	-8.2	-6.8
Profit before tax	108.4	156.0	63.5	52.8	39.7	44.1	200.1	54.1	55.5	55.0	56.1	220.7	314.3	419.9
Adj EBITDA	311.5	325.8	90.5	93.8	89.2	97.8	371.3	88.9	90.7	90.6	92.1	362.3	458.9	571.3
Net profit	12.0	36.3	31.1	20.7	8.6	12.7	73.1	15.8	16.6	16.3	16.8	65.5	123.4	181.2
EPS	0.05	0.15	0.13	0.09	0.04	0.05	0.31	0.07	0.07	0.07	0.07	0.28	0.52	0.76
FD share count (mn)	238.1	239.8	240.6	240.1	238.3	248.7	241.9	248.7	248.7	248.7	248.7	248.7	248.7	248.7
Gross margins	49.5%	49.9%	52.5%	53.7%	51.4%	53.7%	52.9%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
SGA/sales	-37.6%	-32,4%	-26.9%	-34.4%	-36.6%	-34.3%	-33.1%	-30.4%	-30.3%	-30.3%	-30.3%	-30.3%	-27.3%	-25.8%
Operating margin	11.9%	17.5%	25.6%	19.3%	14.9%	19.4%	19.7%	19.6%	19.7%	19.7%	19.7%	19.7%	22.7%	24.2%
Net int exp/sales	-1.7%	-1.2%	-2.0%	-1.3%	-0.9%	-1.2%	-1.3%	-0.8%	-0.8%	-0.8%	-0.8%	-0.8%	-0.6%	-0.4%
EBITDA margin	30.6%	30.9%	32.8%	33.5%	31.1%	33.2%	32.7%	30.9%	31.0%	31.1%	31.2%	31.0%	32.4%	32.4%
FactSet consensus														
Sales								285.6	292.0	301.5	308.0	1,189.3	1,301.2	na
EBITDA								86.4	88.6	91.3	92.9	358.7	415.2	na
as % of sales								30.2%	30.3%	30.3%	30.2%	30.2%	31.9%	na
BS & CF highlights														
Operating cash flow	158.6	225.0	84.0	20.2	47.7	43.3	195.2	105.8	17.8	43.6	26.9	197.6	229.1	297.0
(-) Capex	-179.5	-220.0	-14.7	-20.3	-18.0	-27.2	-80.2	-20.0	-20.0	-20.0	-20.0	-80.0	-85.1	-105.8
Free cash flow	-20.9	4.9	69.3	-0.1	29.6	16.1	115.0	85.8	-2.2	23.6	6.9	117.6	144.1	191.2
Financial net (debt)	-98.0	-146.9	-86.0	-113.6	-81.9	-83.3	-83.3	2.5	0.3	23.9	30.9	30.9	168.4	350.1
Net debt to Sales	-0.1x	-0.1x	-0.1x	-0.1x	-0.1x	-0.1x	-0.1x	0.0x	x0.0	x0.0	0.0x	0.0x	0.1x	0.2x
Net debt to EBITDA	-0.3x	-0.5x	-0.2x	-0.3x	-0.2x	-0.2x	-0.2x	0.0x	x0.0	0.1x	0.1x	0.1x	0.4x	0.6x
Broad net debt (tax, etc)		-214.2	-153.8	-165.3	-133.3	-115.1	-115.1	-71.6	-55.6	-29.1	-0.9	-0.9	135.9	316.8
Income tax paid	118.2	99.5	5.4	0.2	na	na	na	na	na	na	na	na	na	na



Exhibit 2: Cannabis sales projections

	Dec	Dec	Mar	Jun	Sep	Dec	Dec	Mar	Jun	Sep	Dec	Dec	Dec	Dec
US\$ Mn	CY22	CY23	1Q24	2Q24	3Q24	4Q24	CY24	1Q25e	2Q25e	3Q25e	4Q25e	CY25e	CY26e	CY27e
Total	1,017.4	1,054.6	275.8	280.1	286.9	294.3	1,137.1	287.7	292.9	291.4	295.3	1,167.3	1,418.0	1,762.7
qoq ch %	na	na	-1%	2%	2%	3%	na	-2%	2%	-1%	1%	na	na	na
yoy ch %	14%	4%	11%	11%	4%	6%	8%	4%	5%	2%	0%	3%	21%	24%
Retail	763.2	791.5	203.8	204.7	206.1	210.2	824.7	204.0	207.0	204.6	206.9	822.5	1,012.0	1,266.2
qoq ch %	na	na	-3%	0%	1%	2%	na	-3%	1%	-1%	1%	na	na	na
yoy ch %	24%	4%	8%	9%	0%	1%	4%	0%	1%	-1%	-2%	0%	23%	25%
Wholesale (net)	254.2	263.1	72.0	75.5	80.7	84.2	312.4	83.7	85.9	86.8	88.4	344.8	406.0	496.5
qoq ch %	na	na	4%	5%	7%	4%	na	-1%	3%	1%	2%	na	na	na
yoy ch %	-9%	3%	21%	17%	15%	22%	19%	16%	14%	7%	5%	10%	18%	22%
Total sales (\$Mn)	2,556.5	1,054.5	275.9	280.2	286.9	294.4	1,137,4	287.7	292.9	291.4	295.3	1,167.3	1,418.0	1,762.7
CA	0.6	12.9	3.1	3.0	3.2	3.3	12.6	3.1	3.1	3.3	3.3	12.8	13.1	13.4
CO	45.0	2.3	0.5	0.5	0.5	0.5	2.1	0.5	0.5	0.5	0.4	2.0	1.9	1.9
СТ	0.0	58.9	11.4	10.6	10.3	10.3	42.6	11.1	11.7	12.8	13.5	49.1	55.2	49.5
FL	0.1	46.1	13.7	13.0	14.1	17.0	57.8	14.7	14.3	13.9	14.0	56.9	56.0	56.2
IL	0.0	278.3	64.1	66.9	65.4	66.1	262.4	61.0	62.7	61.9	63.2	248.9	242.2	234.9
MA	0.0	36.5	8.6	8.9	9.2	9.4	36.0	9.0	9.2	9.5	9.5	37.2	37.9	38.5
MD	0.0	69.4	21.6	22.0	22.3	22.4	88.3	22.6	24.0	25.3	26.0	97.9	108.6	116.8
MN	0.0	37.3	12.4	12.4	12.6	12.8	50.1	11.0	10.3	9.6	9.7	40.5	229.6	377.9
NJ	0.0	120.6	34.3	37.8	36.8	32.7	141.6	34.2	35.7	37.2	38.7	145.7	156.8	171.9
NV	0.0	115.5	24.9	24.0	23.3	22.6	94.8	23.1	24.0	23.3	22.8	93.2	93.7	95.5
NY	0.0	8.7	1.9	2.5	3.2	7.9	15.5	9.1	10.0	10.8	11.7	41.6	55.3	57.5
OH	0.0	34.3	7.0	6.9	12.2	15.6	41.7	16.7	17.4	18.6	19.2	71.8	96.3	119.0
PA	0.0	177.2	60.0	58.5	56.7	55.9	231.2	53.9	52.2	46.7	44.9	197.6	193.0	311.9
RI	0.0	19.4	4.9	5.0	5.0	5.0	19.9	4.8	4.6	4.3	4.4	18.1	18.5	19.8
VA	2,510.8	36.9	7.5	8.2	12.0	13.0	40.8	13.0	13.3	13.6	13.9	53.9	59.9	97.8
Note: the split above is as per	,													



Exhibit 3: Market size projections

												_					
US\$ Mn	CY19	CY20	CY21	CY22	CY23	CY24e	1025e	2025e	3025e	4025e	CY25e	CY26e	CY27e	CY28e	CY29e	CY30e	rec began
Total (med/rec)	12,068	18,712	24,831	25,968	28,799	30,804	7,944	8,127	8,278	8,353	32,702	35,040	37,756	39,891	42,762	45,934	began
AZ	841	801	1,359	1,426	1,419	1,244	316	301	278	300	1,193	1,195	1,217	1,239	1,262	1,285	Jan'21
CA	2,804	4,704	5,780	5,393	5,177	5,020	1,251	1,248	1,306	1,333	5,139	5,257	5,376	5,495	5,613	5,732	Oct'16
CO	1,748	2,191	2,229	1,769	1,529	1,375	339	330	340	299	1,309	1,284	1,298	1,311	1,324	1,338	Jan'14
CT	84	117	150	150	277	294	79	84	88	93	344	368	381	394	408	423	Jan'23
FLA	506	1,308	1,613	1,708	1,862	1,813	397	398	399	399	1,593	1,599	1,605	1,611	2,640	4,279	Jul'29
GA	500	0	1	16	49	109	34	34	34	34	136	156	216	355	475	530	med
IL.	251	1,035	1,776	1,907	1,960	1,998	488	502	495	506	1,991	2,018	2,043	2,069	2,095	2,122	Jan'20
MA	677	962	1,644	1,755	1,806	1,848	462	471	487	488	1,907	1,941	1,976	2,011	2,047	2,084	Nov'18
MD	252	453	551	509	787	1,146	296	313	331	340	1,280	1,420	1,527	1,621	1,683	1,706	Jul'23
ME	9	16	93	171	229	265	63	69	84	74	290	304	318	334	350	367	Oct'20
MI	289	985	1,793	2,294	3,029	3,317	808	855	869	853	3,385	3,458	3,465	3,472	3,479	3,486	Dec'19
MN	20	20	25	36	66	82	18	17	15	15	66	376	619	762	877	991	Jan'26
MO	20	21	210	390	1,338	1,452	377	395	401	407	1,580	1,721	1,877	2,049	2,238	2,445	Feb'23
MT				304	319	304	78	82	67	83	310	316	324	332	341	351	Jan'22
NH	10	13	17	20	24	27	8	8	8	8	30	34	37	40	44	47	med
NJ	95	196	217	556	800	1,046	268	280	292	304	1,143	1,252	1,373	1,506	1,652	1,813	Apr'22
NM	119	119	119	358	556	603	150	148	151	149	597	598	609	609	609	609	Apr'22
NV	702	780	1,042	882	825	844	210	218	212	207	847	852	868	885	902	919	Jul'17
NY	173	200	250	265	431	1,148	505	554	603	652	2,312	3,071	3,195	3,327	3,470	3,621	Dec'22
OH	56	223	379	467	482	687	254	260	266	274	1,054	1,376	1,700	1,773	1,848	1,928	Aug'24
OK	428	831	941	780	728	714	179	185	175	175	714	724	735	746	757	769	med
OR	840	1,111	1,184	994	955	968	236	245	252	244	978	987	997	1,007	1,017	1,028	Oct'15
PA	671	823	1,353	1,457	1,530	1,653	399	387	346	333	1,464	1,429	2,311	2,663	2,781	2,905	Jul'26
RI	40	47	44	53	108	117	30	30	31	31	123	132	142	151	161	170	Dec'22
VA	0	10	27	100	167	237	67	68	70	71	276	307	501	995	1,245	1,403	Jul'27
VT	5	6	8	9	11	12	3	3	3	3	14	15	17	19	20	22	May'22
WA	1,200	1,280	1,422	1,294	1,259	1,265	306	315	327	320	1,268	1,270	1,273	1,275	1,278	1,281	Jul'14
WV	0	0	0	22	66	85	23	24	25	26	99	116	129	129	129	129	med
Other states	229	459	603	883	1,023	1,137	299	304	325	332	1,260	1,458	1,627	1,712	2,018	2,151	



Exhibit 4: Cash Flow Projections

US\$ 000s	Dec	Dec	Mar	Jun	Sep	Dec	Dec	Mar	Jun	Sep	Dec	Dec	Dec	Dec
SUMMARY CASH FLOW	CY22	CY23	1Q24	2Q24	3Q24	4Q24	CY24	1Q25e	2Q25e	3Q25e	4Q25e	CY25e	CY26e	CY27e
Net earnings (bef min int)	13,655	37,419	31,348	20,918	8,781	12,804	73,851	15,836	16,565	16,267	16,797	68,911	129,931	190,703
(+) D&A	96,664	100,790	27,775	27,985	28,492	28,958	113,210	32,448	32,888	33,328	33,768	132,431	136,511	144,653
Cash earnings	110,319	138,209	59,123	48,903	37,273	41,762	187,061	48,284	49,453	49,595	50,565	201,342	266,442	335,355
(-) Working capital changes	-70,266	-34,345	17,868	-48,940	-16,003	-35,563	-82,638	58,350	-30,781	-5,135	-22,732	-297	-30,807	-28,846
(-) Other operating flows	118,511	121,104	7,032	20,188	26,401	37,139	90,760	-833	-872	-856	-884	-3,446	-6,497	-9,535
Operating cash flow	158,564	224,968	84,023	20,151	47,671	43,338	195,183	105,801	17,800	43,604	26,948	197,599	229,139	296,974
(-) net capex	-179,500	-220,035	-14,711	-20,252	-18,029	-27,196	-80,188	-20,000	-20,000	-20,000	-20,000	-80,000	-85,081	-105,764
Free cash flow	-20,936	4,933	69,312	-101	29,642	16,142	114,995	85,801	-2,200	23,604	6,948	117,599	144,058	191,210
(-) acquisitions	-13,154	-8,800	-293	-5,315	-2,195	-31,828	-39,631	0	0	0	0	0	0	0
(-) divestitures	869	429	0	0	345	105	450	0	0	0	0	0	0	0
(+) other	-59,073	-49,087	-11,438	-19,377	-5,591	12,908	-23,498	0	0	0	0	0	0	0
(+) share issuance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(-) stock options/warrants	3,822	3,622	3,308	-2,808	9,462	1,340	11,302	0	0	0	0	0	0	0
Change in net debt	-88,472	-48,903	60,889	-27,601	31,663	-1,333	63,618	85,801	-2,200	23,604	6,948	114,154	137,561	181,675
Ending net (debt)	-97,986	-146,889	-86,000	-113,601	-81,938	-83,271	-83,271	2,530	330	23,935	30,883	30,883	168,444	350,119
Cash/inv/sec	177,682	161,634	223,937	196,142	173,641	171,687	171,687	250,426	248,226	271,831	278,779	278,779	416,340	598,015
Gross debts/loans/bonds	275,668	308,523	309,937	309,743	255,579	254,958	254,958	247,896	247,896	247,896	247,896	247,896	247,896	247,896



Exhibit 5: Forward EV Estimates (different from spot EV) and Share Price Scenarios (these are not price targets)

EV/Sales 2.5x 11.15 11.93 15.05 19.32 58% at 25% premium EV/Sales 3.0x 13.53 14.37 18.02 23.01 89% EV/Sales 5.0x 22.87 23.96 29.67 37.49 211% EV/Sales 7.0x 32.21 33.54 41.31 51.96 333% EV/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples												
Forward EV calculation (used for forward valuation pui 2,555.6 2,438.8 2,395.3 2,395.3 2,379.3 2,323.7		Dec	Dec	Mar	Jun	Sep	Dec	Dec	Dec	Dec		
Market cap (SMn) 2,341.4 2,323.7 2,323	JS\$ Mn	CY23	CY24	1Q25e	2Q25e	3Q25e	4Q25e	CY25e	CY26e	CY27e		
Market cap (SMn) 2,341,4 2,323,7 2,323												
Share price (USS) 9.5.4	orward EV calculation (used for forward valuation pu	2,555.6	2,438.8	2,395.3	2,379.3	2,352.8	2,324.6	2,324.6	2,187.8	2,006.9		
Share count used for val purposes 245.4 243.6	Market cap (\$Mn)	2,341.4	2,323.7	2,323.7	2,323.7	2,323.7	2,323.7	2,323.7	2,323.7	2,323.7		
RSUs and derivatives in the money 9.3 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7	Share price (US\$)	9.54	9.54	9.54	9.54	9.54	9.54	9.54	9.54	9.54		
RSUs and derivatives in the money 9.3 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7.7 7	Share count used for val purposes	245.4	243.6	243.6	243.6	243.6	243.6	243.6	243.6	243.6		
Broadly defined net debt (\$Mn)	common shares	236.2	235.9	235.9	235.9	235.9	235.9	235.9	235.9	235.9		
financial net cash (debt)	RSUs and derivatives in the money	9.3	7.7	7.7	7.7	7.7	7.7	7.7	7.7	7.7		
The lease 1.0.7 1.2.3 1.0.7 1.2.3 1.0.7	Broadly defined net debt (\$Mn)	-214.2	-115.1	-71.6	-55.6	-29.1	-0.9	-0.9	135.9	316.8		
Short-term income taxes	financial net cash (debt)	-146.9	-83.3	2.5	0.3	23.9	30.9	30.9	168.4	350.1		
Contingent derivative inflow lote: we take the proforma forward share count for all periods 8.A Valuation Multiples CY23 CY24 CY25 CY26 CY26 CY26 EV/Sales 2.4x 2.1 2.0 1.5 1.1 EV/EBITDA 2.0x 6.6x 6.4x 4.8x 3.5x Upside 1.	net leases	-23.4	-29.5	-29.5	-29.5	-29.5	-29.5	-29.5	-29.5	-29.5		
Detrivative inflow Set S	short-term income taxes	-10.7	-2.3	-44.6	-26.5	-23.6	-2.3	-2.3	-3.1	-3.8		
Real Profession Real Profe	contingent	-33.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
CY23 CY24 CY25 CY26 CY26	derivative inflow											
CY25 CY26 CY26	lote: we take the proforma forward share count for all ,	periods										
EV/Sales 2.4x 2.1 2.0 1.5 1.1 EV/EBITDA 7.8x 6.6x 6.4x 4.8x 3.5x												
EV/EBITDA 7.8x 6.6x 6.4x 4.8x 3.5x	&A Valuation Multiples	CY23	CY24					CY25	CY26	CY26		
by Dec'23 by Dec'25 by D	EV/Sales	2.4x	2.1					2.0	1.5	1.1		
by Dec'24 by Dec'25 by D	EV/EBITDA	7.8x	6.6x					6.4x	4.8x	3.5x		
V/Sales 2.0x 8.82 9.54 12.15 15.71 27% current lyF multiple V/Sales 2.5x 11.15 11.93 15.05 19.32 58% at 25% premium V/Sales 3.0x 13.53 14.37 18.02 23.01 89% V/Sales 5.0x 22.87 23.96 29.67 37.49 211% V/Sales 7.0x 32.21 33.54 41.31 51.96 333% V/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples V/EBITDA 6.4x 9.31 9.54 12.65 16.35 33% current lyF multiple V/EBITDA 8.0x 11.75 11.93 15.67 20.11 64% at 25% premium V/EBITDA 11.72 11.90 15.63 20.07 64% V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% V/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%	-										upside	
V/Sales 2.5x 11.15 11.93 15.05 19.32 58% at 25% premium V/Sales 3.0x 13.53 14.37 18.02 23.01 89% V/Sales 5.0x 22.87 23.96 29.67 37.49 211% V/Sales 7.0x 32.21 33.54 41.31 51.96 333% V/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples V/EBITDA 6.4x 9.31 9.54 12.65 16.35 33% current 1yF multiple V/EBITDA 8.0x 11.75 11.93 15.67 20.11 64% at 25% premium V/EBITDA 11.90 15.63 20.07 64% at 25% premium V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% V/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%	rice scenarios		by Dec'23			Ý		by Dec*24	by Dec*25	by Dec'25	by Dec'25	
No.	V/Sales	2.0x	8.82					9.54	12.15	15.71	27%	current 1yF multiple
V/Sales 5.0x 22.87 23.96 29.67 37.49 211% V/Sales 7.0x 32.21 33.54 41.31 51.96 333% V/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples V/EBITDA 9.54 12.65 16.35 33% current lyF multiple V/EBITDA 8.0x 11.75 11.93 15.67 20.11 64% at 25% premium V/EBITDA 11.72 11.90 15.63 20.07 64% V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% V/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%	V/Sales	2.5x	11.15					11.93	15.05	19.32	58%	at 25% premium
V/Sales 7.0x 32.21 33.54 41.31 51.96 333% V/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples V/EBITDA 9.54 12.65 16.35 33% current lyF multiple V/EBITDA 8.0x 11.75 11.93 15.67 20.11 64% at 25% premium V/EBITDA 11.72 11.90 15.63 20.07 64% V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% V/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%	V/Sales	3.0x	13.53					14.37	18.02	23.01	89%	
7.0x 32.21 33.54 41.31 51.96 333% sector quadruples 50/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples 50/EBITDA 50/	V/Sales	5.0x	22.87					23.96	29.67	37.49	211%	
N/Sales 8.0x 36.72 38.17 46.93 58.95 392% sector quadruples		7.0x	32.21					33.54	41.31	51.96		
AV/EBITDA 6.4x 9.31 9.54 12.65 16.35 33% current lyF multiple AV/EBITDA 8.0x 11.75 11.93 15.67 20.11 64% at 25% premium AV/EBITDA 11.72 11.90 15.63 20.07 64% AV/EBITDA 14.87 19.40 24.76 103% AV/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%		8.0x	36.72					38.17	46.93	58.95	392%	sector quadruples
AV/EBITDA 8.0x 11.75 11.93 15.67 20.11 64% at 25% premium V/EBITDA 8.0x 11.72 11.90 15.63 20.07 64% V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% V/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%	·	6.4x								16.35		current 1yF multiple
V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% 15.0x 22.39 22.31 28.82 36.48 202%	V/EBITDA	8.0x	11.75					11.93	15.67	20.11	64%	at 25% premium
V/EBITDA 10.0x 14.77 14.87 19.40 24.76 103% 15.0x 22.39 22.31 28.82 36.48 202%								11.90	15.63	20.07	64%	
V/EBITDA 15.0x 22.39 22.31 28.82 36.48 202%								14.87	19.40	24.76		
	·											
												sector quadruples
			4									,



Appendix II: MSO Valuation Comps



Exhibit 6: Valuation Comps – MSOs

								NET DE	BT RATIOS		В	roadly Def	ined Net Deb	it .
US\$Mn	784	Spot EV / S	ales	Z&A S	Spot EV / EB	BITDA	Net Deb	ot/Sales	Net Debi	/EBITDA	BDND	/Sales	BDND/	EBITDA
27-Feb-25	Current	CY25e	CY26e	Current	CY25e	CY26e	Current	CY25	Current	CY25	Current	CY25	Current	CY25
US MSOs	1.4x	1.1x	0.9x	6.4x	5.3x	4.7x								
Ascend Wellness	1.1x	1.0x	1.0x	6.0x	5.1x	4.7x	-0.4x	-0.4x	-2.4x	-2.0x	-0.9x	-0.9x	-5.1x	-4.3x
Ayr Wellness	1.2x	1.2x	1.1x	5.3x	4.9x	4.7x	-0.9x	-0.8x	-3.7x	-3.4x	-1.1x	-1.1x	-4.9x	-4.6x
Cannabist Co	0.9x	0.9x	0.9x	6.9x	5.4x	4.8x	-0.6x	-0.6x	-4.5x	-3.6x	-0.8x	-0.8x	-6.4x	-5.1x
Cansortium	1.1x	na	na	3.7x	na	na	-0.5x	na	-1.9x	na	-0.9x	na	-3.1x	na
Cresco Labs	1.3x	1.3x	1.3x	4.7x	4.9x	4.9x	-0.5x	-0.5x	-1.8x	-1.9x	-0.8x	-0.8x	-2.7x	-2.9x
Curaleaf	1.7x	1.6x	1.5x	7.6x	6.4x	5.9x	-0.5x	-0.5x	-2.3x	-1.9x	-0.9x	-0.8x	-3.8x	-3.2x
4Front Ventures	2.0x	na	na	7.6x	na	na	-1.0x	na	-3.9x	na	-1.8x	na	-6.7x	na
Glass House	2.5x	3.0x	2.3x	7.7x	17.6x	10.7x	-0.1x	-0.1x	-0.3x	-0.7x	-0.2x	-0.3x	x8.0-	-1.7x
Gold Flora	1.0x	x8.0	0.7x	11.8x	7.7x	4.4x	-0.3x	-0.2x	-3.6x	-2.4x	-0.9x	-0.7x	-11.0x	-7.2x
Goodness Growth	1.9x	1.9x	na	-109.0x	7.9x	na	-0.5x	-0.5x	29.1x	-2.1x	-0.9x	-0.9x	51.1x	-3.7x
Green Thumb	1.6x	1.6x	1.5x	4.8x	5.2x	4.7x	-0.1x	-0.1x	-0.2x	-0.2x	-0.1x	-0.1x	-0.3x	-0.3x
Grown Rogue	3.3x	na	na	4.4x	na	na	0.2x	na	0.3x	na	x0.0	na	0.1x	na
IAnthus	1.3x	na	na	9.8x	na	na	-1.0x	na	-7.3x	na	-1.0x	na	-7.5x	na
Jushi	1.5x	1.3x	1.2x	9.0x	6.6x	5.6x	-0.7x	-0.6x	-4.0x	-2.9x	-1.2x	-1.1x	-7.4x	-5.3x
MariMed	0.9x	x8.0	0.7x	7.9x	4.6x	3.4x	-0.4x	-0.3x	-3.5x	-2.0x	-0.5x	-0.4x	-4.5x	-2.6x
Planet 13	1.0x	0.9x	0.7x	24.1x	10.1x	5.7x	0.1x	0.1x	3.7x	1.5x	-0.1x	-0.1x	-1.5x	-0.6x
Schwazze	1.1x	1.0x	na	4.6x	3.2x	na	-0.9x	-0.8x	-3.8x	-2.6x	-1.1x	-1.0x	-4.6x	-3.2x
TerrAscend	1.7x	1.6x	1.4x	9.0x	7.9x	5.6x	-0.6x	-0.6x	-3.1x	-2.8x	-1.0x	-1.0x	-5.7x	-5.0x
TILT	1.0x	1.0x	1.0x	-17.8x	88.2x	5.6x	-0.6x	-0.6x	9.9x	-49.0x	-1.0x	-1.0x	17.3x	-85.6x
Trulleve	1.4x	1.3x	1.3x	3.7x	4.1x	3.9x	-0.3x	-0.3x	-0.7x	-0.8x	-0.7x	-0.6x	-1.8x	-2.0x
Verano	1.1x	1.1x	1.0x	4.0x	3.7x	3.5x	-0.4x	-0.4x	-1.3x	-1.2x	-0.8x	-0.7x	-2.6x	-2.5x
Vext	1.7x	1.2x	1.0x	5.3x	4.0x	3.3x	-0.9x	-0.7x	-2.9x	-2.2x	-0.9x	-0.7x	-2.9x	-2.2x

¹⁾ Current is based on the latest reported qtr annualized (Sales and EBITDA); 2) We take FactSet consensus estimates for CY25e and CY26e multiples

Source: FactSet and company reports



Exhibit 7: Spot EV calculation - MSOs

					\$Mn	\$Mn	\$Mn	\$Mn	\$Mn	\$Mn	\$Mn	\$Mn
US\$Mn	Z&A	US\$	mn	mn	Total	Financial	Net	Income	Conting	ITM deriv	Total	Pref Stock
27-Feb-25	Spot EV	price	shares	deriv	Mkt Cap	net debt	leases	tax liab.	Cons.	inflow	BDND	Min Int
US MSOs									. /			
Ascend Wellness	600	0.39	214.5	13.3	88	-241	-134	-137	0	0	-512	0
Ayr Wellness	565	0.36	116.2	3.4	43	-394	-5	-123	0	0	-522	0
Cannabist Co	408	0.06	472.7	8.2	28	-269	-26	-86	0	0	-380	0
Cansortium	115	0.06	304.9	5.6	19	-59	-9	-29	0	0	-97	0
Cresco Labs	957	88.0	441.0	8.9	396	-365	-56	-130	-10	0	-561	0
Curaleaf	2,276	1.33	743.8	11.2	1,004	-678	-24	-389	-56	0	-1,146	126
4Front Ventures	157	0.02	915.2	3.8	17	-81	-11	-42	-5	0	-139	0
Glass House	626	5.83	81.0	3.5	493	-25	0	-4	-32	0	-61	72
Gold Flora	131	0.03	287.7	0.1	8	-40	-34	-44	-4	0	-123	0
Goodness Growth	190	0.43	230.3	4.1	101	-51	-10	-29	0	0	-89	0
Green Thumb	1,869	7.20	235.9	7.7	1,754	-83	-29	-2	0	0	-115	0
Grown Rogue	88	0.62	143.5	0.0	89	5	-2	-2	0	0	1	0
iAnthus	209	0.01	6,615.3	0.0	48	-157	-5	0	0	0	-161	0
Jushi	373	0.35	196.7	0.0	69	-165	-1	-139	0	0	-305	0
MariMed	149	0.12	381.3	6.7	46	-66	-1	-17	0	0	-83	19
Planet 13	125	0.36	325.2	0.3	117	19	-7	-16	-5	0	-8	0
Schwazze	186	0.01	80.2	0.0	0	-151	-2	-33	0	0	-186	0
TerrAscend	492	0.51	355.8	3.1	182	-172	-5	-128	-4	0	-310	0
TILT	112	0.01	390.6	4.4	3	-62	-44	-2	0	0	-108	0
Trulieve	1,639	4.36	191.0	3.2	846	-318	-23	-445	-6	0	-793	0
Verano	994	0.90	358.7	6.3	329	-326	-9	-329	-1	0	-666	0
Vext	61	0.11	247.4	0.4	28	-33	0	0	0	0	-34	0

Source: FactSet and company reports



Exhibit 8: Stock Performance

27-Feb-25	Ste	ock Performa	nce
	Last	Last	Last
Ticker	30d	90d	12mo
US MSOs			
Ascend	5%	-5%	-73%
Ауг	-17%	-49%	-84%
Cannabist	5%	-47%	-83%
Cansortium	-13%	-36%	-67%
Cresco	0%	-29%	-51%
Curaleaf	5%	-34%	-73%
4Front	73%	-28%	-78%
GlassHouse	-4%	-18%	-14%
Gold Flora	-72%	-26%	-91%
Vireo Growth	-17%	26%	8%
Grown Rogue	1%	-7%	29%
Green Thumb	1%	-24%	-45%
IAnthus	7%	57%	-63%
Jushi	16%	1%	-50%
MariMed	3%	-21%	-58%
Planet13	0%	-11%	-49%
Schwazze	-73%	-95%	-100%
StateHouse	na	na	-67%
Trulleve	-10%	-29%	-55%
TerrAscend	1%	-39%	-71%
Vext	-6%	-14%	-48%
Verano	-26%	-39%	-84%
Cannabis ETFs			
MSOS ETF	-6%	-31%	-63%
YOLO ETF	-6%	-21%	-41%

	Stock Performance		
	Last	Last	Last
Ticker	30d	90d	12mo
Canadian LPs			
Aurora	76%	44%	98%
Avant	16%	139%	-67%
Auxly	33%	80%	305%
Cannara	32%	72%	27%
Canopy	-33%	-64%	-60%
Cronos	6%	-4%	-13%
Decibel	12%	24%	-37%
Entourage	-36%	-3%	-43%
High Tide	-12%	-13%	41%
OGI	-25%	-24%	-47%
Rubicon	8%	22%	-8%
SNDL	-7%	-18%	13%
Tilray	-31%	-45%	-58%
VFF	2%	-7%	-7%
CBD			
CVSI	-22%	-22%	-6%
CWEB	-11%	-16%	-29%
LFID	58%	16%	-80%
International			
InterCure	-7%	-22%	-6%
PharmaClelo	-30%	12%	201%
Simple Group Aver	ages		
Large Canada LPs	-2%	-20%	-12%
Tier 1 MSOs	-6%	-31%	-62%

	Stock Performance				
	Last	Last	Last		
Ticker	30d	90d	12mo		
MJ Fincos					
AFCG	2%	-13%	-26%		
IIPR	5%	-34%	-24%		
NLCP	-4%	-17%	-3%		
SHFS	-14%	-20%	-62%		
LIEN	12%	-4%	19%		
REFI	6%	0%	-1%		
Tech					
LFLY	-16%	-85%	-93%		
SBIG	39%	3%	-40%		
MAPS	-3%	5%	39%		
Vape parts					
GNLN	-52%	-61%	-86%		
ISPR	2%	-22%	-52%		
SMORF	0%	-8%	86%		
TLLTF	8%	20%	-79%		
Pix & Shovel					
AGFY	-2%	-65%	148%		
GRWG	-19%	-41%	-46%		
HYFM	-20%	-38%	-41%		
SMG	-25%	-23%	-4%		
UGRO	1%	-46%	-66%		
Market Indexes					
S&P 500	-3%	-2%	15%		
S&P 477	3%	1%	15%		

-1%

-3%

43%

Nasdag

Source: FactSet



Appendix III: Bio and Disclaimers



Analyst Bio

Pablo Zuanic is a well-known and highly rated equity analyst following the broader cannabinoids (THC cannabis, hemp derivatives, CBD) and consumer sectors. Over the past six years he has launched coverage of over 40 companies in the US, Canada, and overseas; plant-touching as well as service providers (tech; finance); and has also worked with several private companies. He follows closely the reform process in the US, Canada, Germany, Australia, and elsewhere, and relies on a fundamental and data-driven approach to keep track of sectoral trends. His firm Zuanic & Associates publishes equity research, both from a macro/sectoral level in a thematic manner, as well as on listed stocks. The research service is aimed at institutional investors, corporations, and regulators. The firm is also available for short-term consulting and research advisory projects. Approaching the third year since its inception, the firm has collaborated with over 25 companies (in North America and overseas; plant touching and service providers; public and private), both on an on-going basis as well for specific projects. At various points in his career, Pablo Zuanic was ranked in the Institutional Investor magazine surveys and was called as expert witness in industry investigations. He has a deep global background having covered stocks over the past 20 years in the US, Europe, Latin America, and Asia, across consumer sub sectors. Prior employers include JP Morgan, Barings, and Cantor Fitzgerald. An MBA graduate of Harvard Business School, he started his career as a management consultant, which brings a strategic mindset to his approach to equity research. He can be contacted via the company's portal www.zuanicassociates.com; via email at pablo.zuanic@zuanicgroup.com; or via X @420Odysseus.



Disclosures and Disclaimers

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